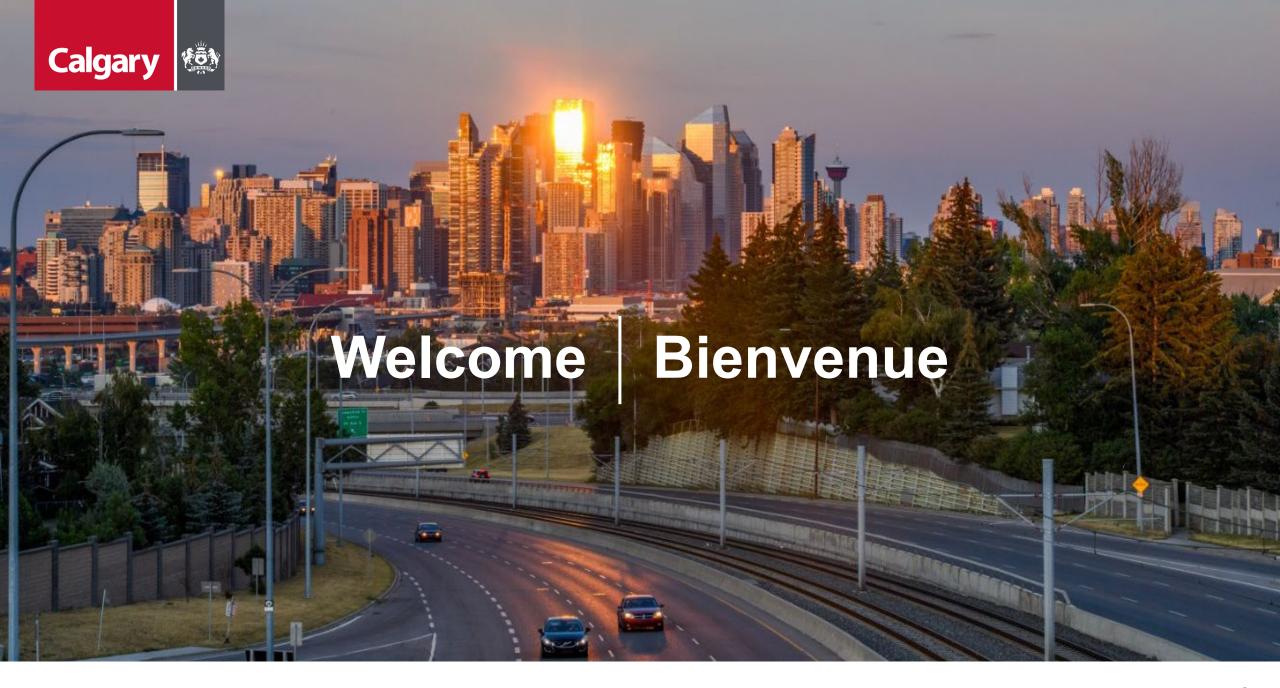


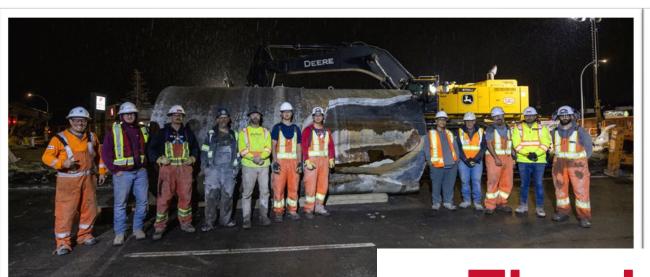
2025 Partnering with Industry Showcase

Michael Thompson General Manager – Infrastructure Services





Bearspaw South Feeder Main Incident 2024







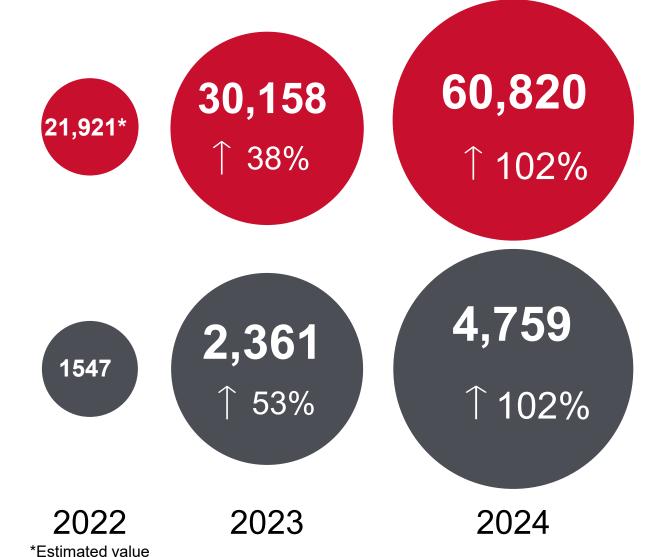




ISC: Unrestricted

Leading indicators keeping us safe

Project Field Level Hazard Assessments



Project Site Inspections

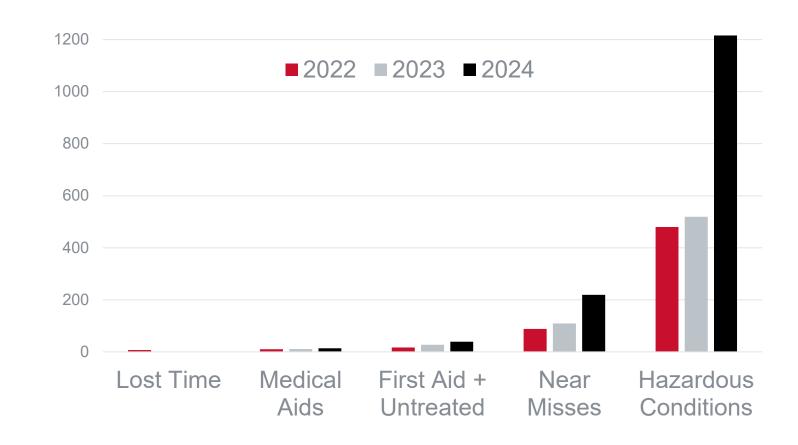
Partnering with Industry Showcase 2025

4



Contractor Safety Performance

- Significantly reduced *Total* Recordable Incident Frequency rate.
- Fewer people needing medical attention after getting hurt.
- Significant improvement in tracking and sharing leading indicators.



Thank you for helping ensure we all go home safe at the end of every day.





Resilient Calgary: Council's Strategic Direction

Council's Foundation



Economic resilience



Climate resilience



Social resilience



Transit



Downtown Revitalization



Social Equity



Land use & local area planning process review



Modernizing government



Global positioning & reputation



Hosting & hospitality



Infrastructure Services: our purpose



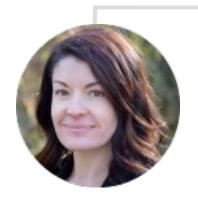


Infrastructure Services Leadership



Infrastructure Services Michael Thompson **General Manager**

Michael.Thompson@calgary.ca



Sarah Huber A/Director

Project Development

Sarah.Huber@calgary.ca



Utilities Delivery Graham Duckworth Director

Graham.Duckworth@calgary.ca



Public Spaces Delivery Kerensa Fromherz Director

Kerensa.Fromherz@calgary.ca



Real Estate & **Development Services Campbell Berry** Director

Campbell.Berry@calgary.ca



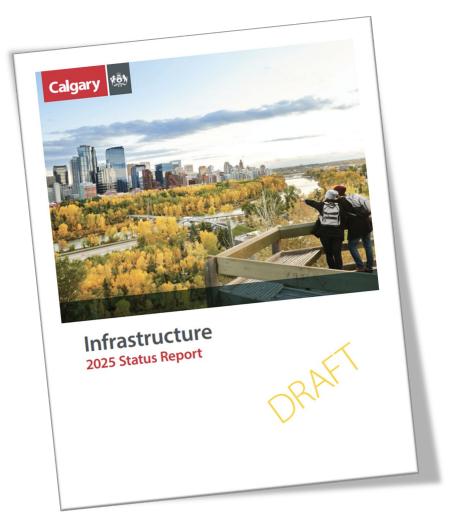
Capital Planning & **Business Services** Ryan Vanderputten **Director**

Ryan.Vanderputten@calgary.ca



Upcoming Infrastructure Updates to Council

Infrastructure Status Report



Infrastructure Insights Report







2025-2027+ Capital Investment Plan



Transportation

\$6.3 billion

- Pavement Rehabilitation Annual **Investment Program**
- Stoney Trail/Memorial Drive Flyover
- 26 Avenue N.W. **Mobility Improvements**



Utilities & Environment

\$2.5 billion

- South Calgary Water Servicing
- Shepard Landfill Cell 14 East
- Pine Creek Wastewater Treatment



Parks. **Recreation &** Culture

\$590 million

- Foothills Fieldhouse
- Parks and Playgrounds **Amenities Program**
- Seton Regional Park



Building. Planning and **Business**

\$1.7 billion

- Forest Lawn Civic Centre – Phase 1
- Walden Mixed Use Fire Station and Llbrary
- South Central Bus Maintenance Facility



Social Programs and Services

\$544 million

- Bridgeland Affordable Housing
- Housing Accelerator Fund



Public Safety and Bylaws

\$266 million

- 911 Emergency **Operations Centre** Renovation
- Inglewood Mixed Use Fire Station
- Disaster Training Site

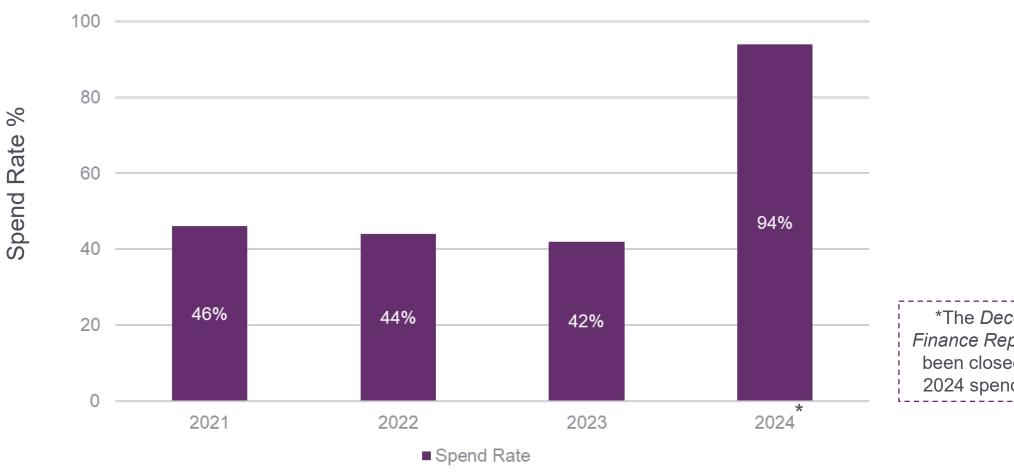
\$11.9 billion





Historical Capital Spend Year-by-year

Thanks to improved efficiencies through realigning our organization, we were able to spend over 80% of our budget.



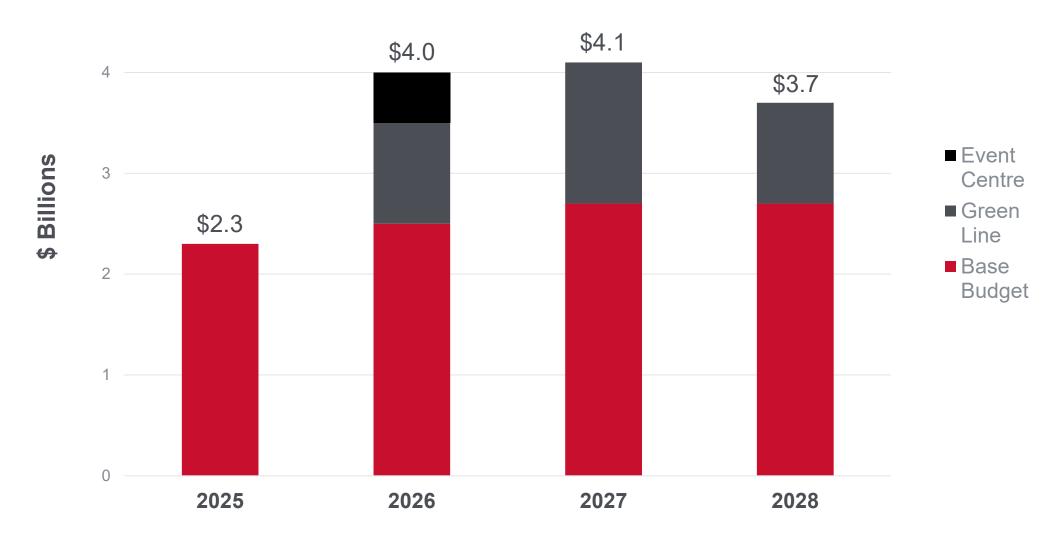
*The December 2024
Finance Report has not yet been closed. Anticipated 2024 spend rate is 94%.





Anticipated Capital Investment Year-by-year

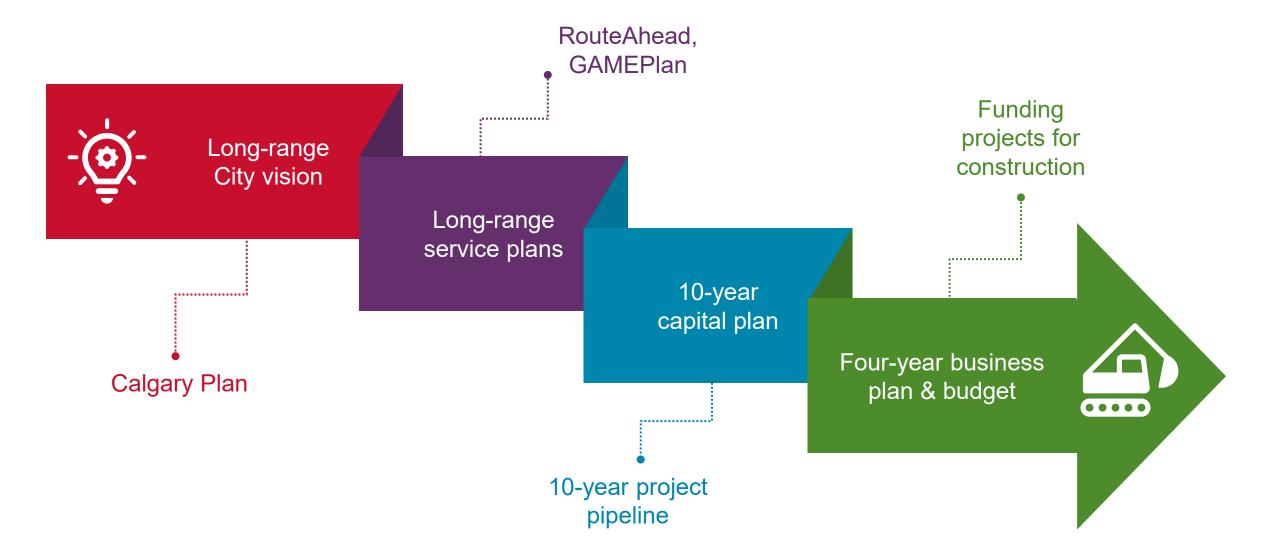




12 Partnering with Industry Showcase 2025 ISC: Unrestricted

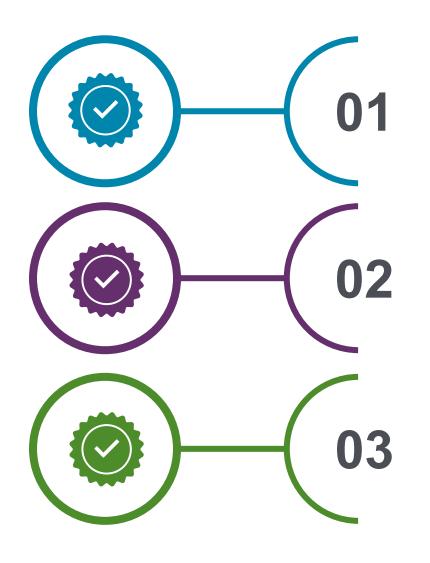


Capital Planning and Budget Process





Top three ways to help make your bid successful with The City



Be clear and concise in your bid.

Tailor your response to meet City requirements.

Quality, qualification and price are our priorities. Social procurement boosts performance.

Use feedback to continuously improve. New debrief program coming soon.



Specific Project Updates





